Instructions for Presenters

• This presentation is designed to provide victim services trainers with the information and guidance necessary to conduct a basic training on vicarious trauma.
• This presentation includes clearly outlined speaking points for each slide, as well as exercises, to lead a workshop for 1–1.5 hours.
• Please review the notes attached to each slide. You may choose to skip certain exercises, add your own, or pull out particular slides to conduct a shorter, more focused training for staff.
Introduction to Vicarious Trauma for Victim Services

This product was produced by Northeastern University's Institute on Urban Health Research and Practice, in collaboration with the Center for Violence Prevention and Recovery at the Beth Israel Deaconess Medical Center, and supported by grant number 2013-VF-GX-K011, awarded by the Office for Victims of Crime, Office of Justice Programs, U.S. Department of Justice. The opinions, findings, and conclusions or recommendations expressed in this product are those of the contributors and do not necessarily represent the official position or policies of the U.S. Department of Justice.
Today, we will—

• define vicarious trauma and traumatization, secondary traumatic stress, compassion fatigue, burnout, resilience, and vicarious resilience;

• discuss how working with a traumatized population affects victim services staff;

• discuss the impact of vicarious trauma on organizations; and

• identify particular strategies that enhance both personal and professional resilience.
“The expectation that we can be immersed in suffering and loss daily and not be touched by it is as unrealistic as expecting to be able to walk through water without getting wet.”

(Remen, 2006)
- Stress
  - Acute
  - Chronic
- Traumatic stress
- Vicarious trauma
- Vicarious traumatization
- Secondary traumatic stress
- Compassion fatigue
- Burnout
stress
Stress

**Stress Curve**

- **PERFORMANCE**
  - too little stress (underload)
  - optimum stress
  - too much stress (overload)
  - burn-out

- **STRESS LEVEL**
  - fatigue
  - exhaustion
  - anxiety/panic/anger
  - breakdown

- **Laid back**, **inactive**
The brain and body’s alarmed and alert response to a threatening situation is integral to the life of every living organism. Our natural defense against danger is illustrated in the diagram as the fight/flight/freeze response, characterized by:

- Sweating
- Heart rate
- Breathing and oxygen intake
- Muscle tension

Additional physical responses include:

- Pupils dilate
- Adrenaline release
- Heightened awareness
- Bladder/bowels

These physiological changes prepare the body for action or flight in response to perceived danger.
Cumulative Stress
Taking a Closer Look...

• Trauma
• Traumatic stress
• Vicarious traumatization
**Human**
- Homicide
- Sexual Assault
- Assault/attack
- War

**Natural**
- Hurricane
- Earthquake
- Flood
- Fire

**Workplace Violence**
- Fight or physical attack
- Threat of physical harm
- Accident
What Makes an Event Traumatic?

• It involves a threat—real or perceived—to one’s physical or emotional well-being.
• It is overwhelming.
• It results in intense feelings of fear and lack of control.
• It leaves one feeling helpless.
• It changes the way a person understands the world, themselves, and others.

(American Psychiatric Association, 2000)
Defining Traumatic Stress

**Traumatic Stress** is the stress response to a traumatic event(s) in which one is a victim or witness.

- Repeated stressful and/or traumatic events can chronically elevate the body’s stress response.
- 4 percent of victims suffer about 44 percent of the offenses.

(Farrell and Pease, 1993)
Work-Related Trauma Exposure: How Does it Affect Us?

- Vicarious Trauma
- Compassion Fatigue
- Secondary Traumatic Stress
- Indirect Trauma
- Empathic Strain
- PTSD
- Critical Incident Stress
- Burnout
Understanding the Difference Between Traumatic Stress and Vicarious Traumatization

<table>
<thead>
<tr>
<th><strong>Traumatic Stress</strong></th>
<th><strong>Vicarious Traumatization</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Extreme emotionality or absence of emotion</td>
<td>• Overly involved with or avoidance of victim/survivor</td>
</tr>
<tr>
<td>• Fearful, jumpy, exaggerated startle response</td>
<td>• Hypervigilance and fear for one's own safety (the world no longer feels safe and people can’t be trusted)</td>
</tr>
<tr>
<td>• Flashbacks</td>
<td>• Intrusive thoughts and images, or nightmares from victims’ stories</td>
</tr>
</tbody>
</table>
Work-Related Trauma Exposure

**DIRECT** exposure to trauma
- Post Traumatic Stress Disorder (PTSD)
- Post Traumatic Stress Symptoms
- Critical Incident Stress

**INDIRECT** exposure to trauma
- Post Traumatic Stress Disorder (DSM-V, 2013)
- Post Traumatic Stress Symptoms
- Empathic Strain
- Secondary Traumatic Stress Symptoms
- Vicarious Traumatization
- Compassion Fatigue
Vicarious Trauma Toolkit Model

Work Related Trauma Exposure = Vicarious Trauma

Change in World View

Spectrum of Responses

Negative
- Vicarious Traumatization
- Secondary Traumatic Stress
- Compassion Fatigue

Neutral
- Impact Managed Effectively

Positive
- Vicarious Resilience
- Vicarious Transformation
- Compassion Satisfaction
Change in World View

“...the transformation or change in a helper’s inner experience as a result of responsibility for and empathic engagement with traumatized clients.”

(Saakvitne et al. 2000)
It’s the shift in how we view the world, view others, and sense danger around us...
Prevalence of Vicarious Traumatization Among Victim Services Workers

- 50 percent experience traumatic stress symptoms in the severe range; 50 percent experience high to very high levels of compassion fatigue.
  (Conrad and Kellar-Guenther, 2006)

- 34 percent met PTSD diagnostic criteria from secondary exposure to trauma.
  (Bride, 2007)

- 37 percent experience clinical levels of emotional distress associated with compassion fatigue.
  (Cornille and Meyers, 1999)
Secondary Traumatic Stress (STS)

“...the natural consequent behaviors and emotions resulting from knowing about a traumatizing event experienced by another...the stress resulting from helping or wanting to help a traumatized or suffering person.”

(Figley, 1995)
Compassion Fatigue

“A combination of physical, emotional, and spiritual depletion associated with caring for patients in significant emotional pain and physical distress.”

(Anewalt, 2009; Figley, 1995)
What About Burnout?
### Examples of Vicarious Traumatization: Personal

<table>
<thead>
<tr>
<th>Category</th>
<th>Symptoms</th>
</tr>
</thead>
<tbody>
<tr>
<td>Physical</td>
<td>Rapid pulse/breathing, headaches, impaired immune system, fatigue, aches</td>
</tr>
<tr>
<td>Emotional</td>
<td>Feelings of powerlessness, numbness, anxiety, guilt, fear, anger, depletion, hypersensitivity, sadness, helplessness, severe emotional distress or physical reactions to reminders</td>
</tr>
<tr>
<td>Behavioral</td>
<td>Irritability, sleep and appetite changes, isolate from friends and family, self destructive behavior, impatience, nightmares, hypervigilance, moody, easily startled or frightened</td>
</tr>
<tr>
<td>Spiritual</td>
<td>Loss of purpose, loss of meaning, questioning goodness versus evil, disillusionment, questioning prior religious beliefs, pervasive hopelessness</td>
</tr>
<tr>
<td>Cognitive</td>
<td>Diminished concentration, cynicism, pessimism, preoccupation with clients, traumatic imagery, inattention, self doubt, racing thoughts, recurrent and unwanted distressing thoughts</td>
</tr>
<tr>
<td>Relational</td>
<td>Withdrawn, decreased interest in intimacy or sex, isolation from friends or family, minimization of others’ concerns, projection of anger or blame, intolerance, mistrust</td>
</tr>
</tbody>
</table>

(Adapted from J. Yassen in Figley, 1995)
### Examples of Vicarious Traumatization: Professional

<table>
<thead>
<tr>
<th>Category</th>
<th>Symptoms</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Performance</strong></td>
<td>Decrease in quality/quantity of work, low motivation, task avoidance or obsession with detail, working too hard, setting perfectionist standards, difficulty with inattention, forgetfulness</td>
</tr>
<tr>
<td><strong>Morale</strong></td>
<td>Decrease in confidence, decrease in interest, negative attitude, apathy, dissatisfaction, demoralization, feeling undervalued and unappreciated, disconnected, reduced compassion</td>
</tr>
<tr>
<td><strong>Relational</strong></td>
<td>Detached/withdrawn from co-workers, poor communication, conflict, impatience, intolerance of others, sense of being the “only one who can do the job”</td>
</tr>
<tr>
<td><strong>Behavioral</strong></td>
<td>Calling out, arriving late, overwork, exhaustion, irresponsibility, poor follow-through</td>
</tr>
</tbody>
</table>

(Adapted from J. Yassen in Figley, 1995)
Contemplating the Effects

**Personal Effects**
- Physical
- Behavioral
- Emotional
- Spiritual
- Cognitive
- Relational

**Professional Effects**
- Performance
- Morale
- Relational
- Behavioral
Risk Factors

**Personal**
- Trauma history
- Pre-existing psychological disorder
- Young age
- Isolation, inadequate support system
- Loss in last 12 months

**Professional**
- Lack of quality supervision
- High percentage of trauma survivors in caseload
- Little experience
- Worker/organization mismatch
- Lack of professional support system
- Inadequate orientation and training for role

(Bonach and Heckert, 2012; Slattery and Goodman, 2009; Bell, Kulkarni, et al, 2003; Cornille and Meyers, 1999)
What is Self-Care?

Self-care is what people do for themselves to establish and maintain health, and to prevent and deal with illness.

It is a broad concept encompassing hygiene (general and personal), nutrition (type and quality of food eaten), lifestyle (sporting activities, leisure, etc.), environmental factors (living conditions, social habits, etc.) socio-economic factors (income level, cultural beliefs, etc.), and self-medication.’

(World Health Organization, 1998)
Personal Self Care Strategies

The only way to have friends is to be one.

Laugh, Smile, Carevan

HEALTHY EATING

Healthy Eating
Resilience is the process of **adapting** well in the face of adversity, trauma, tragedy, threats, or even significant sources of stress, such as family and relationship problems, serious health problems, or workplace and financial stressors.

It means “bouncing back” from difficult experiences.

(American Psychological Association)
Vicarious Resilience

Involves the process of learning about overcoming adversity from the trauma survivor and the resulting positive transformation and empowerment through their empathy and interaction.

(Hernandez, Gangsei, and Engstrom, 2007)
Impact of Vicarious Resilience

- Greater perspective and appreciation of own problems
- More optimistic, motivated, efficacious, and reenergized
- Increased sense of hope, understanding, and belief in the possibility of recovery from trauma and other serious challenges
- Profound sense of commitment to, and finding meaning from the work

Acknowledging the Positive:

Compassion Satisfaction
Vicarious Transformation
Self-Care Isn’t Everything…

Vicarious trauma is an occupational challenge for those working with trauma survivors.

Organizations have an ethical mandate of a “duty to train,” wherein workers are taught about the potential negative effects of the work and how to cope.

(Munroe, J. F., in Figley, Compassion Fatigue, 1995)
Vicarious Trauma-Informed Organization

Vicarious trauma (VT), the exposure to the trauma experiences of others, is an occupational challenge for the fields of victim services, emergency medical services, fire services, law enforcement, and others. Working with victims of violence and trauma has been shown to change the worldview of responders and can also put individuals and organizations at risk for a range of negative consequences.

A vicarious trauma-informed organization recognizes these challenges and assumes the responsibility for proactively addressing the impact of vicarious trauma through policies, procedures, practices, and programs.
Key Aspects of a Healthy, Vicarious Trauma-Informed Organization

• **Leadership and Mission**
  ▪ Effective leadership, clarity, and alignment with mission

• **Management and Supervision**
  ▪ Clear, respectful, quality, inclusive of VT

• **Employee Empowerment and Work Environment**
  ▪ Promotes peer support, team effectiveness

• **Training and Professional Development**
  ▪ Adequate, ongoing, inclusive of VT

• **Staff Health and Wellness**
  ▪ Devotes priority and resources to sustaining practices
Organizational

- Creating a healthy work environment/organizational culture
- Providing supportive leadership
- Providing quality supervision
- Debriefing staff
- Hosting staff/team meetings, retreats, formal and informal opportunities to socialize

- Encouraging formal and informal peer support
- Acknowledging stress, STS, and VT as real issues
- Providing training and education, including orientation to the organization and role
- Encouraging staff health and wellness (e.g., practices, programs, policies)
Peer and Supervisor Support

- Use effective communication skills
- Encourage trusting, mutual relationships
- Practice conflict resolution
- Emphasize collaboration and teamwork
I've got your back!
What Happens When Organizations Don’t Address Vicarious Trauma?

Lost Productivity
- Decreased morale, cohesion, communication, collaboration, quality of services

Staff Turnover
- Time and resources needed to hire and train new staff drains remaining staff

Poor Organizational Health
- Erosion of concentration, focus, decisionmaking, motivation, performance
“Clients and patients will not stop needing help and support. Disasters will continue to arise. Children will get sick; trauma will occur. Helping professionals need to continue to explore ways to remain healthy while doing this deeply challenging and rewarding work.”

(Mathieu, 2012)
The VTT and VT-ORG

The Vicarious Trauma Toolkit (VTT) is an online, state-of-the-art, evidence-informed toolkit to support agencies’ responses to vicarious trauma in victim assistance professionals, law enforcement officers, firefighters, EMS, and other first responders who work with victims of crime.

Learn more about the VTT and the Vicarious Trauma Organizational Readiness Guide (VT-ORG) at https://vtt.ovc.ojp.gov/.
References


References (cont.)


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